



**RPM**GLOBAL

Global Consulting & Advisory Services

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RPMGlobal's (RPM) expertise spans across all key mining regions, methods and commodities globally. RPM partners with Mining clients and Investment firms to deliver bespoke and/or independent insights and advice based on our strong understanding of the requirements of the mining industry and its financiers.

Through frameworks, technology and deep domain knowledge we bring solutions to miners to systemise operational improvement and continue to improve cost structures, increase productivity and create value across the whole mining value chain.

*Encompassing 50+ years of experience and the delivery of over 13,000 studies and reviews across all key mining regions of the world.*

Strategic techno-economic planning has always been part of our DNA and our continued investments in people and systems ensures that it will be into the future. Our ability to embrace new generation technology solutions allows for increased optionality in studies and reduce decision timeframes. Our proven approach helps us derive the greatest economic gains for our clients through accurate, practical advice combined with the application of our technology solutions. It is this powerful combination that brings greater visibility and understanding of the impact of business decisions before they are made.

## The RPMGlobal Advantage

### 45 Year History

Our considerable depth of knowledge and exhaustive experience comes from our economic and mining heritage stretching back to 1968.

With over 11,000 studies completed across all major commodities and mining methods, there are few mining challenges that we have not been able to solve. Our consultants take immense pride in our prestigious track record.

### The Expert's Expert

Our reputation for delivering accuracy and certainty means we are regularly appointed to conduct independent audits and peer reviews of the work conducted by other engineering consultants and internal technical teams from some of the world's leading mining houses and financial institutions.

### Adding True Value to Mining Investments

We have provided expert reports for mining company listings on almost every major stock exchange around the world including the London Stock Exchange, Hong Kong Stock Exchange, Australian Securities Exchange, Singapore Stock Exchange and the Toronto Stock Exchange.

In Hong Kong alone, in the past 5 years our work has played a major role in capital raisings of over US\$44 billion.

As global independent experts, our work is relied on by financial institutions contemplating lending to new or expanding mining

projects; organisations underwriting public offerings, mergers and acquisitions; investors assessing key project information, risks and opportunities; and project owners looking to attract investors by leveraging our reputation.

### Single Minded Focus

We are unique compared to other consulting & advisory businesses because we are solely focused on mining and the economics that surround it.

This single-minded approach to investment and our understanding of the variables which make up the risk profile of a project means our compliance reports are trusted by leading financiers, mining houses and the global investment community.

We continue to be flattered when we hear that our name on a customer's report has added both understanding and credibility to an investor's decision making process. We continually hear "we can take your report to the bank."

### Technology Integration

Our advice is centred on identifying what is in the ground, determining the best, safest and cheapest way to extract it and advising our clients on the potential returns of doing so.

We use our own best-in-class technology solutions to support our advisory consultants on evaluating multiple scenarios quickly. When we put forward a recommendation it's not the only one we've considered, it is the best.

## Global Reach, Local Expertise

Having worked with all of the major mining houses globally, we have completed studies in over 118 countries on various commodities including Coal, Gold, Iron Ore, Copper, Lead-Zinc, Uranium, Tin, Nickel, Tungsten, Silver, Fluorite, Niobium, Vanadium, Potash, Phosphate, Serpentine, Rare Earth Titanium, Mineral Sands and Synthetic Fuels.

Subject matter experts paired with our local in-country teams means that you always have access to the right expert. Working with our local team means local context and the ability to understand local complexities and regulations, resulting in cost savings and efficiencies for your projects.

## Breadth of Experience

RPMGlobal has completed studies at all levels from exploration reviews to feasibility studies to operating project reviews and analysis.

Our global team of experts have experience across all major mining methods and commodity types. We utilise our well-known mine planning process and technology to complete projects that not only meet, but set the industry standard.

By working with both investors and mining clients, our independent experts have a well-rounded view of the project. We ensure potential challenges are highlighted up front and addressed early in project development. Our comprehensive experience reduces the risk for our clients and their investors.

## International and Local Codes Reporting

Our highly qualified personnel meet the stringent requirements of Competent Person or Qualified Person. We have an extensive understanding of local codes and markets such as Russia and China, and how to bring these projects up to international standards. With RPMGlobal, you can be sure that your project will be reviewed in full.

Our advisors are unrivalled at navigating the complex capital market environment. Knowing all facets of the process gives us the edge in streamlining the work and speeding up the process. The world's exchanges respect our proven track record and trust our reports, thereby minimising unnecessary delays.

## Capability Management

As the recognised industry leaders, our capability management program allows us to operate consistently with a single set of standards and processes globally to provide clients with accurate, reliable and consistent advice – no matter where you operate.

Our capability management program is designed to establish, maintain and improve the sharing of core skills and capabilities between our offices globally.

For each core capability, RPMGlobal has appointed senior professionals who are entrusted with heading that capability's development strategy. The program is an integral part of RPMGlobal's strategic direction and ensures we continue to provide the high standard of service and advice the industry has come to know and trust us for.

## Our People

Our global consulting & advisory team includes geologists, mining engineers, business analysts, economists, metallurgists, environmental consultants and processing engineers. With deep involvement in the global mining industry and understanding of the financial markets, the RPMGlobal consulting & advisory team understands the current market trends and offer proven, up-to-date and innovative advisory solutions.

Our highly qualified personnel meet the stringent requirements to act as Competent or Qualified Persons in respect of all major international standards for public reporting (including JORC, NI 43-101, SAMREC and VALMIN) and stock exchange rules (including ASX, HKEX, SGX, TSX, LSE).

## The Way We Work

Your local RPMGlobal office works with your people on the ground and coordinates our in-house experts best suited to your project, regardless of their location in our network.

We are proud of the work we produce. Every job we complete is supported by comprehensive reporting that addresses the key questions that management, investors and other key stakeholders want answers to. We don't just prepare your reports and walk away - we are a life of mine partner, contributing value now and into the future.

## RPMGlobal Technology

RPMGlobal are market leaders of mining technology. Our technology solutions enable our customers to drive revenue while lowering operating costs with the increased efficiency our technology brings. Because of this, our technology solutions are used by our Consulting & Advisory team across certain projects to deliver optimal outcomes the first time, every time.

We are not alone in our technology ecosystem. RPMGlobal works in partnership with other leading companies to deliver the Digital Mine of the Future. Together with SAP, ISA95, Modular Mining Systems, Schneider Electric, and Mineware, this is where mining matters most.

## Our Consulting & Advisory Footprint

Our global team of mining specialists are located in 23 locations around the world. We provide consulting & advisory services on all commodities and mining methods.

We have operations in all of the world's key mining locations enabling us to provide experts who understand the local language, culture and terrain.

Through our global network, we can provide you access to the right specialist technical skills for your project.

Our large associate network of leading experts work with our global specialists to deliver unrivalled expertise and advice.

RPMGlobal also boasts an impressive partner network, working with leading EPCM, coal beneficiation, infrastructure, environmental, socio-health and safety companies to deliver a one stop solution for delivery of your large mining studies. We oversee the work of our associates and partners as part of our broader project team.

With our broad range of in house skills and experience together with our well established associate and partner network, we take full ownership of and accountability for the quality of the work we perform.

## Whole of Business Advice During a Mine's Lifecycle

EXPLORATION	Target Generation	Target Prioritisation	Program Execution	Procedures and Compliance	Resource Estimation	Conceptual Economic Assessment
PROJECT FEASIBILITY	Strategic Trade-Off Studies	Mining Method Studies, e.g., IPCC, Autonomous vehicles	Studies (Scoping to Detailed Feasibility)	Metallurgical Test Work Management	Reserve Estimation	Peer Review and Audit
PROJECT FUNDING	Investor Readiness Advisory	Independent Lenders Engineer	Merger & Acquisition Support	Compliance Reporting (ASX, HKEx, TSX, AME, LSE, SGX)	Valuation (Valmin, CIMVAL)	Environmental and Social Assessment
MINE IMPLEMENTATION	Project Execution Planning	Construction Monitoring		Detailed Start-Up Mining Plan	Technology and Operational Improvement Frameworks	Environmental and Social Management Plans
MINE OPERATION	Strategic and Operational Mine Planning	Grade control and reconciliation advisory	Optimisation and Improvement Projects	Project Cost Audits and Analysis	Process Audit, Training and Support	Economic Modelling and Budgeting
MINE CLOSURE	Project Extension Planning	Strategic Closure Advice	Mine Closure Planning	Post Closure Audits		

## About RPMGlobal

RPMGlobal is the global leader in the digital transformation of mining. We provide data with context, transforming mining operations. Our Enterprise approach, built on open industry standards, delivers the leading digital platform that connects the systems and information and seamlessly, amplifying decision-making across the mining value chain.

RPMGlobal integrates the planning and scheduling, with maintenance and execution, with simulation and costings, on RPM's Enterprise Planning Framework, the mining industry's only digital platform that delivers insight and control across these core processes.

RPM's Consulting & Advisory Team advise the global mining industry on their most critical issues and opportunities, from exploration to mine closure. Their deep domain expertise, combined with their culture of innovation, and global footprint, ensures our mining customers continue to lead.

RPM are the global leader in Enterprise mining software, Consulting & Advisory services and Professional development who operate offices in 23 locations across 13 countries and have worked in over 125 countries.

For more information visit [rpmglobal.com](https://rpmglobal.com) or email [info@rpmglobal.com](mailto:info@rpmglobal.com).